

## LBBW Group Preliminary Result as of 31 December 2017

1 March 2018

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## Successful business development in 2017 emphasizes position as mid-sized universal bank

### Economic development

- Economic development with upward trend, nevertheless interest rates at an extremely low level for the foreseeable future
- Increasing regulatory challenges
- Intense competition and digitalization

### Strategic directions

- LBBW with aspiration as mid-sized universal bank LBBW well-positioned with defined directions
- Initial implementation successes achieved in 2017 in 2018 further implementation of measures in challenging environment

### Result



Profit before tax in the fiscal year 2017 at € 515 mln and thus distinctly above PY (PY characterized by goodwill)

- Operating segments overall still reliable source of income in spite of challenging market conditions
- Expansion of customer business and positive effect of investments lead to higher earnings and almost constant administrative expenses - in spite of continued investments
- For the fiscal year 2018 LBBW expects a consolidated result before tax in a mid three-digit million euro range
- <sup>2017</sup> **Group's total assets** decreased to € 238 bn in spite of expansion in customer business due to disposal of last legacies

### Capital

#### Very good capital ratios are distinctly above the regulatory requirements

- Common equity Tier 1 capital ratio (fully loaded) as of YE 2017 at 15.7%, total capital ratio (fully loaded) at 22.2%
- Required SREP ratio (8.08% <sup>1</sup> for 2017 and 8.80% <sup>1</sup> for 2018) for common equity Tier 1 capital (phase-in) thus markedly exceeded
- Leverage ratio (fully loaded) exceeds with 4.6% the required minimum ratio of 3%

### Risk management

- RWA at € 76 bn in spite of expansion of customer business with slight decrease due to portfolio and methodological improvements
- Due to good portfolio quality and stable economic situation in the core markets, with € -92 mln risk provisioning continues to be at a low level and below long-term average

### Funding and liquidity

- Broad positioning of LBBW in capital market funding; good market access provides LBBW with very competitive funding costs in the capital markets
- Good, diversified liquidity reserve with access to ECB, FED et al.
- Comfortable liquidity situation can be seen in LCR ratio of 146% which is distinctly above minimum ratios for 2017 and 2018

<sup>&</sup>lt;sup>1</sup> In addition, a countercyclical capital buffer of 0.02% at present has to be held

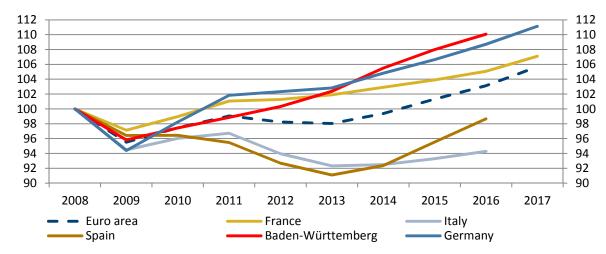
### Agenda

01	Market conditions and starting position of LBBW Group	4
02	Development of segments	17
03	Risk management and portfolio development	27
04	Funding and liquidity	34
05	Outlook	37
06	Appendix	40

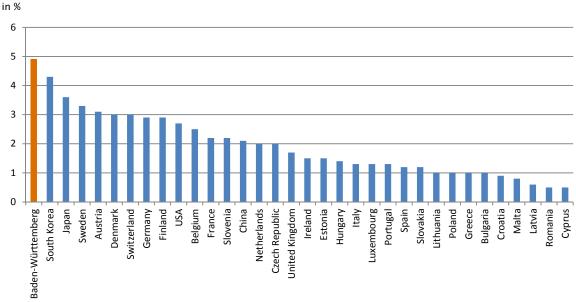
### LBBW can count on a strong economy in Germany and Baden-Württemberg

#### **GDP** of selected Euro area countries

indexed to 100 points in 2008



### Intensity of R&D (expenses allocated for R&D in relation to nominal GDP)1



Sources: Thomson Reuters, Statistical Office of Baden-Württemberg <sup>1</sup> 2015 or last available year

### Germany with strong growth

- Germany recovered faster after the financial crisis than other European countries
- Euro area exceeds GDP level from prior to the financial crisis
- GDP growth in Baden-Württemberg (BW) higher than in Germany

#### BW with strong economic data

- GDP per head 41% above EU average
- Economic output of BW about € 477 bn corresponding to about € 43,600 GDP per head
- Unemployment rate in BW with 3.1% at the end of 2017 historically and worldwide at a low level
- Low unemployment rate underpins stable economic development and provides for low loan loss ratios

#### R&D investments are the highest in BW

 Good prerequisite to meet technological challenges (e.g. industry 4.0, electric mobility)

### Strong competitive position of LBBW's customers in BW's core sectors



#### **Automotive**

### Strong market position

- 80% of the premium segment worldwide
- 19% global market share of German brands
- German suppliers operate internationally

#### Job and export engine

 One out of 7 jobs in Germany depends on the automotive industry

### High finance and innovative power - good basis for structural changes

- 3,650 patents p.a.
- 1/3 of the German industrial R&D in the automotive industry
- High earnings/cash flows finance the technological transformation
- About € 40 bn will be invested in electric mobility until 2020. Range of electric vehicles is expected to more than triple to about 100 models until then



### Engineering

### Technologically leading

- Strong competitive position with high quality ("German Engineering") and specialization in solution-oriented means of production
- Pioneer in terms of digitalization (industry 4.0)
- Germany is the globally leading machinery exporter (global market share 16%, i.e. € 156 bn)
- Biggest industrial employer in Germany (approximately 1 mln employees)



### Utilities and energy

#### Electricity is the basis of our daily life

- Driver of change of the whole industrial society
- Turnaround in energy policy as a key challenge of the 21st century
- Contribution to total gross electricity production from renewable energies of 33.1% (preliminary data as of 2017)
- Stable earnings due to regulated earnings
- More than 400,000 employees in Germany in the electricity and water industries, additional 370,000 in renewable energies

Strong industrial basis in Baden-Württemberg with high innovative power and global export In addition, LBBW focusses on the industry sectors healthcare/pharma, technology, media and telecommunication industry (TMT)

## LBBW's four strategic directions support the bank's aspiration as a mid-sized universal bank

### Mid-sized universal bank

### **Business focus**



## Economic development

- Declining margins
- Increasing market transparency
- High competitive pressure

### **Digitalization**



### **Market trends**

- Cross-channel banking with focus on customer centricity
- Data analytics
- Digital processes
- Automation

### **Sustainability**



### Society & environment

- Green investment
- Carbon footprint
- Social responsibility
- Green business models

### **Agility**



## Customer & infrastructure

- Customers expect solution-oriented bank
- Rising costs
- Complex processes

### Future targeting of LBBW Group is anchored in the four directions



### **Business focus**

Growth due to profitability as well as distinctly stronger use of our product competences in the business with our customers



### **Digitalization**

Transfer of our competitive advantages to the digital age



### **Sustainability**

Responsible lending and support of our customers in the change of their business models as well as orientation towards changing investment needs



### **Agility**

Changes in customer behavior and volatile environment require a cross-departmental, fast, unbureaucratic and team-oriented working method



**Business focus** 

### Realignment is already reflected in financial figures of LBBW Group

		Act 2017	Prev 2016	Δ%
Profitability				
IFRS Profit before goodwill	€ mln	515	521	-1
IFRS Profit before tax	€mln	515	142	>100
RoE bf Goodwill	%	4.1	4.1	1.1
RoE	%	4.1	1.1	>100
CIR	%	74.8	74.3	0.7
Liquidity <sup>1</sup>				
LCR	%	145.8	110.4	32.1
Capital <sup>1</sup>				
CET1 capital ratio (fully loaded)	%	15.7	15.2	3.1
Total capital ratio (fully loaded)	%	22.2	21.5	3.2
RWA	€ bn	75.7	77.4	-2.2
Leverage ratio (fully loaded)	%	4.6	4.6	0.1
Utilization of aggregate risk cover	%	41.9	43.9	-4.6
Additional parameter <sup>1</sup>				
Total assets	€ bn	237.7	243.6	-2.4

- Profit before tax distinctly above previous year; previous year characterized by special effect impairment of goodwill
- RoE also distinctly increased; before special effect impairment of goodwill in the previous year at previous year's level
- CIR stable in spite of extensive investments for the future
- RWA with slight decrease in spite of business expansion, mainly improved risk structure in Corporates and Real Estate as well as methodological improvements
- Very good common equity Tier 1 capital ratio and total capital ratio both in absolute terms and compared to competitors; good basis for future growth in the customer business
- Utilization of aggregate risk cover improved again compared to the previous year due to further strengthening of the capital base
- Total assets decreased compared to the previous year in spite of business expansion in the customer business, mainly due to nearly complete disposal of the Sealink portfolio as last legacy of the financial crisis



**Business focus** 

# Successful fiscal year 2017 with improved consolidated profit before tax – Expansion of customer business and disposal of last legacies

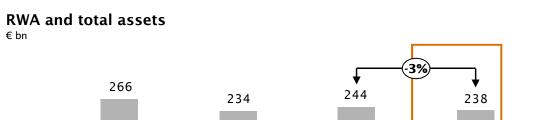
		YTD			
€ mln	Act	Prev	Δ %		
	2017	2016			
Net interest income	1,587	1,669	-4.9		
Allowances for losses on loans/advances	-92	-51	81.1		
Net fee and commission income	534	527	1.4		
Net gains/losses from fin. instruments measured at fair value through profit/loss	219	146	49.7		
Result from financial investments	163	195	-16.6		
Other operating income/expenses	101	101	0.4		
Total operating income/expenses					
(after allowances for losses on	2,511	2,586	-2.9		
loans/advances)					
Administrative expenses	-1,824	-1,814	0.6		
Guarantee commission for the State of BW	-61	-93	-34.1		
Bank levy and deposit guarantee	-69	-71	-2.1		
Net income/expenses from restructuring	-41	-87	-53.5		
Profit/loss before goodwill	515	521	-1.1		
Impairment of goodwill	0	-379	-		
Consolidated profit/loss bf tax	515	142	>100		
Income taxes	-97	-131	-26.3		
Net consolidated profit/loss	419	11	>100		

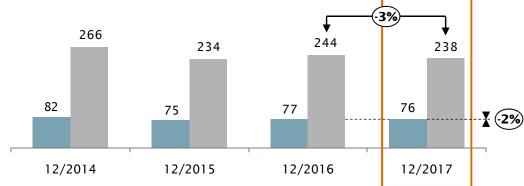
- **Earnings** increased compared to the previous year
  - Net interest income in spite of intense competition and persistently low interest rates only slightly declining
  - Net fee and commission income with slightly increased contribution
  - Strong demand for capital-market solutions especially regarding investment products for retail customers as well as valuation effects lead to higher fair value result
- Risk provisioning still low and below long-term average due to stable economic situation and good portfolio quality
- Administrative expenses almost at previous year's level in spite of ongoing extensive investments to ensure LBBW's continued viability
- Guarantee commission already lower in 2017 due to decreasing credit volume to Sealink; after the nearly complete disposal of the Sealink portfolio at the end of 2017 no more expenses will accrue as of 2018
- Restructuring result still characterized by investments in reorganizations and programs to increase efficiency

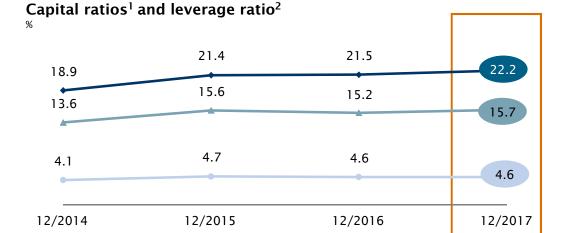


**Business focus** 

### LBBW's capitalization still at a very comfortable level







Leverage Ratio

- RWA with decrease to € 75.7 bn
  - Caused by portfolio improvements in Corporates and Real Estate as well as methodological improvements
- Total assets with decrease to € 237.7 bn
  - Reduction due to repayment Sealink/quarantee bond

- Capital ratios (CRR) thus increased
  - Common equity Tier 1 capital ratio (fully loaded) with increase to 15.7%
    - Thus stable basis for future growth
    - In connection with the adoption of IFRS 9 LBBW expects a negative effect on the common equity Tier 1 capital ratio of approximately 0.25%-points (initial adoption effect)
  - Total capital ratio (fully loaded) with increase to 22.2%
  - **SREP ratio** of **8.08**%<sup>3</sup> (valid for 2017) and **8.80**%<sup>3</sup> (valid for 2018) thus clearly exceeded
- Leverage Ratio with 4.6% at previous year's level and significantly above the envisaged minimum ratio of 3%
- Stipulated MREL ratio also exceeded

Total capital ratio (fully loaded)

Total assets

Common equity Tier 1 capital ratio (fully loaded)

<sup>&</sup>lt;sup>1</sup> Fully loaded = full implementation of CRR (basis IFRS)

<sup>&</sup>lt;sup>2</sup> As of January 2015 the calculation of the leverage ratio was switched to the system of the delegated act for internal purposes. Until then the actual value was based on the current announcement

<sup>&</sup>lt;sup>3</sup> In addition, a countercyclical capital buffer of 0.02% at present has to be held



**Business focus** 

## Apart from the positive earnings trend LBBW could also prove its business focus with various awards





























### Future targeting of LBBW Group is anchored in the four directions



### **Business focus**

Growth due to profitability as well as distinctly stronger use of our product competences in the business with our customers



### **Digitalization**

Transfer of our competitive advantages to the digital age



### **Sustainability**

Responsible lending and support of our customers in the change of their business models as well as orientation towards changing investment needs



### **Agility**

Changes in customer behavior and volatile environment require a cross-departmental, fast, unbureaucratic and team-oriented working method



Digitalization

### Various projects in 2017 started as basis for digitalization within LBBW



### Customer interface / new business models

Implementation of the world's first Schuldschein<sup>1</sup> transactions with effect on the balance sheet by means of blockchain with well-known customers (Daimler and Telefónica). Piloting and customer testing of portal solutions



### Digital enabler

Governance for the **digitalization and automation** of business processes **front-to-back** established. First pilot projects successfully implemented also in coordination with the supervisory authority, e.g. digital signature



### **Technology**

Piloting of **innovative digital technologies** (inter alia robotics, smart data, chatbot) to improve the customer experience, development of new products and services as well as improving the front-to-back processes



#### **Culture**

**Use of agile project methods** in interdisciplinary teams and development of innovative co-working spaces. Implementation of a **think tank** as driving force to generate innovative ideas based on changing customer needs as well as market and culture trends. **Prototyping** as perceptible visualization for customers and employees

**Outlook:** In 2018 further **acceleration of the digital transformation** via finalization and conscious scaling of the pilots already developed as well as **expansion of the front-to-back** digitalization



Sustainability

# Focus on three key sustainability issues – first measures could already be implemented in 2017

### **Credit business**



- Supporting our customers in connection with future challenges towards sustainable business models and responsible lending inter alia by definition of key sectors
- Sharpening the credit policy regarding sustainability and risk criteria as well as definition of key sectors

### **Investment business**



- Sustainable products and services as growth area and safe, meaningful investments
- Further expansion of LBBW's sustainability, risk and future competence

### Personnel management



- Development of a talent management oriented towards strategic objectives of the Bank
- Active management of personnel costs and resource-friendly capacity planning



Project talent management aims to attracting, developing and retaining of top talents



Issue of **own Green Bond** (€ 750 mln) **Corporate Finance** -Joint bookrunner for Green Bond from innogy
(€ 850 mln) and "Green" Schuldschein for Mann + Hummel (€ 400 mln)



New **sustainable asset management** for foundations



Accession UN Global Compact: Obligation to take into account international sustainability principles



## First agility measures are an investment in key success factors for an agile organization



### **Customer focus**

Strategies and processes always from

the perspective of the customer



Speed

Short-term development and availability of prototypes



**Adaptability** 

In spite of long-term targets flexible adaption of plans

After agility kick-off in 2017 anchoring in the management team.

Decentralized agility activities in the departments have already started with first concrete proposals for implementation

Appointment of agility
managers as central anchoring
of the topic at the CEO and
transfer to employees as
promoters for agility

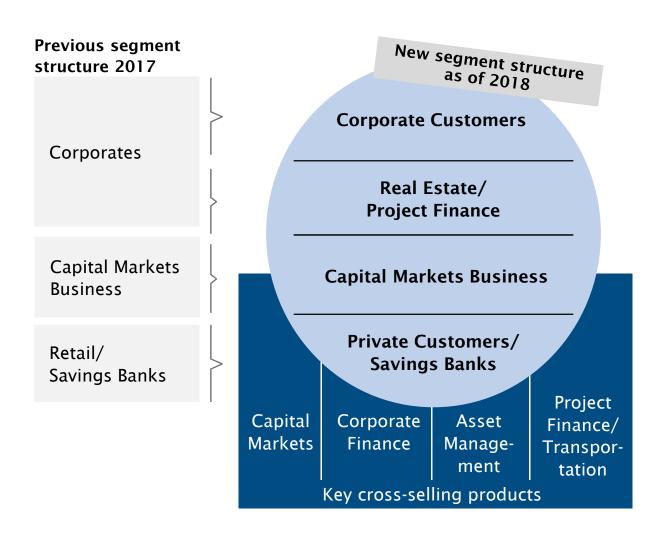
"Employee journey": Project aiming at sustainable increase of employee productivity and satisfaction

Roll-out of agile project methods via new projects in interdisciplinary teams in the environment f2b optimizations

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05	Outlook	37
06	Appendix	40

### Four operating segments form LBBW's business model



- Due to the high importance, the Real Estate and Project Finance business will be combined in a separate segment as of 2018
- In future, the segment result Corporates is split up with around 50% each between the segments Real Estate/Project Finance and Corporate Customers

### Operating segments overall with distinctly positive earnings contribution in 2017

### Segment key performance indicators (KPIs)

#### **Operating Segments**

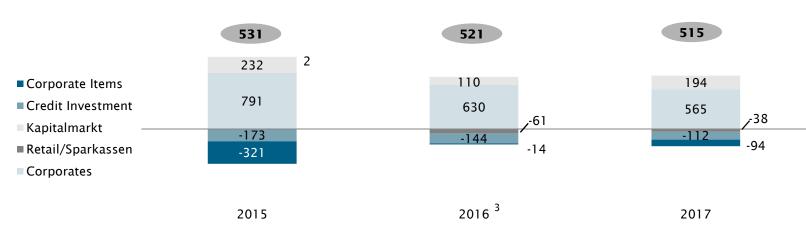
Group			Corporates	Capital Markets Business	Retail/Sa- vings Banks	Credit Investment	CI <sup>1</sup> /Reconc./ Cons.
	Figures as of 31 December 201	7					
515	Consolidated profit/loss bf tax	€mln	565	194	-38	-112	-94
2,511	Total operating income/expenses (after allowances for losses on loans/advances)	€mln	1,396	716	518	-37	-81
237.7	Total assets	€bn	79.8	140.4	12.1	1.8	3.6
75.7	RWA	€bn	42.3	18.9	7.4	0.1	7.1
4.1	RoE <sup>2</sup>	%	13.4	8.8	<0	<0	<0
74.8	CIR	%	55.3	73.0	>100	<0	<0

### **Segment KPIs**

- The operating segments are LBBW's key profit generators
- More than 90% of Group's RWA are assigned to these segments
- RoE of the operating segments partially distinctly above the Group as a whole
- CIR stable in spite of high investments

### **Segment results**

€ mIn



#### **Segment results**

- Operating segments overall distinctly positive and with increased earnings contribution compared to the previous year
- Persistently good portfolio quality
- Continued investments in future viability have a negative effect

## Corporates – Good result in challenging market environment – Expansion of customer business and market leadership in Schuldscheindarlehen<sup>1</sup>

	Corpo	Corporate Customers			
€ mln	Act	Prev	Δ%		
	2017	2016			
Net interest income	1,076	1,132	-4.9		
Allowances for losses on loans/advances	-94	-38	>100		
Net fee and commission income	206	222	-7.3		
Net gains/losses from fin. instruments measured at fair value through profit/loss	54	15	>100		
Result from financial investments	79	29	>100		
Other operating income/expenses	74	85	-12.6		
Total operating income/expenses (after allowances for losses on loans/advances)	1,396	1,445	-3.5		
Administrative expenses	-780	-744	4.9		
Guarantee commission for the State of BW	0	0	-		
Bank levy and deposit guarantee	-27	-27	0.0		
Net income/expenses from restructuring	-24	-44	-46.0		
Profit/loss before goodwill	565	631	-10.4		
Impairment of goodwill	0	-379	-		
Consolidated profit/loss before tax	565	251	>100		
€bn	Act	YE 2016	Δ%		
Total Assets	79.8	76.6	4.1		
RWA	42.3	42.9	-1.3		

- Profit before tax with € 565 mln distinctly above previous year; 2016 characterized by special effect impairment of goodwill
  - Good result in still challenging market environment
  - Expansion of customer business in lending
- Earnings held at high level of the previous year
  - Satisfactory net interest and net fee and commission income especially due to cross-selling
  - Net interest income affected by intense competition and low interest rate level, nevertheless expansion of lending volume with mid-sized/large customers and stable new business in real estate finance
  - Increased cross-selling is also reflected in the fair value result;
     successes in commercial equity holdings lead to increase in financial investments
- Risk provisioning persistently low due to good portfolio quality
- Ongoing high investments, mainly in the IT, have a negative effect on administrative expenses; in contrast lower need for provisions for restructurings in the restructuring result
- Total assets above PY due to expansion of volumes
- Risk weighted assets however slightly declining due to better portfolio quality

Please note: Due to the high importance the **Real Estate and Project Finance business** is combined in an own segment **as of 2018**.

Earnings contribution in 2017 is split almost evenly into Corporate Customers and Real Estate/Project Finance

## New segment Corporate Customers after first successes from action program in 2017 with a clear growth mandate in 2018

#### Business areas

Regional Corporate Customers Mid-sized enterprises with external turnover of € 15-500 mln

**Key Account** 

Large customers with external turnover of > € 500 mln and no regular use of the capital markets

Large Corporates Multinationals and large corporations, international corporates (in Germany, Austria and Switzerland); in general frequent issuer at the capital markets

Municipalities

Municipalities and their companies, municipal special-purpose associations, counties and public agencies

### Results achieved in 2017



#### **Business focus**

- ✓ Intensified acquisition of new clients in growth and existing markets aiming at expansion of the cross-selling activities
- ✓ Turnaround in business transactions: Increase of balance sheet assets recorded in 2017 compared to the previous year
- Current market situation characterized by high liquidity surplus on the customer side – in order to explore market potentials new advisors for liquidity and investment management were implemented
- ✓ LBBW in 2017 honored as "Best Schuldschein Dealer" and "Best German SME Dealer"
- ✓ Further expansion of ECA business conclusion of a first large transaction of approximately € 130 mln and 10 years credit period as MLA with a Chinese borrower

### Digitalization

- √ Further development of blockchain Schuldschein transactions
- Development of corporates portal for corporate customers as digital access to LBBW's range of services
- √ Start of digital guarantee process



### Sustainability

- ✓ Placement of Green Bond for innogy
- ✓ Placement of Green Schuldschein for Mann + Hummel

### Outlook 2018

- LBBW aims at strong growth mainly in the target markets also outside Baden-Württemberg (inter alia NRW, Bavaria and Hamburg)
- Continued clear focus on increase in cross-selling products and integrated advisory approach as well as digitalization in the corporate business

### Segment Real Estate/Project Finance realigned in 2017 for 2018 new growth markets in focus

#### Business areas

#### Real Estate finance

Commercial real estate finance business incl. business with housing associations

I BBW Immobilien Equity investor, developer and service provider

### Project Finance/ **Transportation**

Infrastructure and transport finance with focus on stable low-risk segments, aircraft finance and renewable energies

### Results achieved in 2017



### **Business focus**

#### Real Estate:

- ✓ Strengthening market presence in the new target markets Canada and France - new focus on logistics in the USA
- ✓ Once again winner of the European Finance Property Awards
- ✓ LBBW Immobilien: intensified new acquisition and higher-than-planned marketing success in the core markets

#### **Proiect Finance:**

✓ Strategic realignment of the business area project finance/ transportation, re-entry in selected growth regions



### **Sustainability**

- ✓ Focus on project finance, inter alia renewable energies
- ✓ LBBW Immobilien: DGNB Gold certificate for Rebstockpark Frankfurt; three other projects running are accompanied by **DGNB**

### Agility

- ✓ Stronger customer orientation by creating a separate department for real estate and project finance
- ✓ Development of local resources in order to extend customer proximity

### Outlook 2018

- Implementation of growth strategy real estate for Canada and France
- Broader coverage of customer needs by expansion of structured OtD business
- LBBW Immobilien: Development / Establishment of the new business area equity real estate funds

### Capital Markets Business benefits from customer-focused realignment

	Capital I	Markets Bı	usiness
€ mln	Act	Prev	Δ%
	2017	2016	
Net interest income	302	337	-10.4
Allowances for losses on loans/advances	-1	-4	-71.2
Net fee and commission income	127	97	30.2
Net gains/losses from fin. instruments measured at fair value through profit/loss	225	151	49.3
Result from financial investments	54	64	-14.7
Other operating income/expenses	8	14	-42.6
Total operating income/expenses			
(after allowances for losses on	716	660	8.4
loans/advances)			
Administrative expenses	-483	-483	0.1
Guarantee commission for the State of BW	0	0	-
Bank levy and deposit guarantee	-30	-33	-10.1
Net income/expenses from restructuring	-8	-34	-75.8
Profit/loss before goodwill	194	110	76.5
Impairment of goodwill	0	0	-
Consolidated profit/loss before tax	194	110	76.5
C.h.,	A - 4	VE 2016	Δ %
€ bn	Act	YE 2016	
Total Assets	140.4	137.6	2.1
RWA	18.9	18.9	-0.1

- Profit before tax with € 194 mln distinctly above previous year
  - Increase in results due to lively customer business
  - Increased earnings in all customer business areas;
     administrative expenses overall stable
- Earnings increased compared to the previous year
  - Expansion of the business as market partner of savings banks in the retail customer business with structured notes
  - Improvement in results also in the custody business and cash management with institutional clients
  - Growth in the customer group international banks & sovereigns in the interest rate derivatives business
  - In addition, the derivatives business benefits from valuation effects on counterparty risks
- Administrative expenses stable in spite of continued investments; in addition, lower need for provisions for restructurings in the restructuring result
- Total assets above previous year due to increase in liquid funds
- Risk weighted assets remain at previous year's level

### Customer-oriented trading business as key value driver in the segment Capital Markets Business

#### Business areas

Savings Banks and Banks

Nationwide coverage of savings banks and customer banks

International Banks and Sovereigns Central banks and agencies, investment banks as well as commercial and correspondent banks

### Institutional Clients

Liability-driven investors (inter alia insurance companies) and benchmark-driven investors (inter alia asset managers)

### Results achieved in 2017



### **Business focus**

- ✓ Individual customer demands were successfully met in the customer business areas
- ✓ Development of a strategy related to savings banks "LBBW as partner of excellence of the savings banks"
- Expansion of competitive position via increase in volume for investment solutions of LBBW Asset Management
- Awards in 2017: inter alia. Best Global Issuer Covered Bonds, Best Distribution Covered Bonds, LBBW #1 IRS Market Maker, Zertifikate<sup>1</sup> Awards

### Digitalization

- ✓ Improvement of the existing electronic customer interfaces, inter alia relaunch LBBW Markets Portal
- Expansion of electronic trading activities by connecting further markets



### Sustainability

- √ Issuance of LBBW's own Green Bond
- ✓ Support of our customers in issuing Green Bonds

#### Outlook 2018

- Strengthening of the product portfolio in the issuance of international bonds in primary and secondary markets as well as regarding investment products for capital market clients
- Expansion of the financing function via inter-nationalization with special focus on ECA business and originate to distribute
- Expansion of the leading market position in Green Finance

<sup>&</sup>lt;sup>1</sup> Structured notes

## Retail/Savings Banks – stronger earnings and stable administrative expenses – Implementation of growth strategy and development to multi-channel bank

#### Private Customers/Savings Banks

12.6

7.7

-3.4

-3.8

12.1

7.4

Act 2017	Prev 2016	Δ%
292	276	5.8
-2	5	-
224	218	2.8
0	0	58.0
6	33	-81.1
-2	-19	-89.1
518	512	1.1
-542	-543	-0.2
0	0	-
-6	-5	24.1
-8	-26	-69.2
-38	-61	-37.8
0	0	-
-38	-61	-37.8
Act	YE 2016	Δ%
	2017 292 -2 224 0 6 -2 518 -542 0 -6 -8 -38 0	2017       2016         292       276         -2       5         224       218         0       0         6       33         -2       -19         518       512         -542       -543         0       0         -6       -5         -8       -26         -38       -61         0       0         -38       -61

- Profit/Loss before tax with € -38 mln distinctly above previous year, but still negative contribution to earnings
  - Implementation of the growth strategy shows impact development to multi-channel bank is proceeding
  - Expansion of customer business especially in deposits
- Earnings improved compared to the previous year
  - Net interest income due to distinct expansion of deposit volume and higher margins above previous year, mainly in the private banking business
  - Net fee and commission income increased especially in the securities business and asset management
  - Non-recurrent earnings from sale of equity holdings lead to decrease of financial investments
- In addition, lower need for provisions for restructurings in the restructuring result
- Administrative expenses in spite of persistently high IT investments stable; stringent cost management makes an impact
- Total assets slightly below previous year due to financing volume
- Risk weighted assets also slightly below previous year corresponding to development of financing volume

Total Assets

**RWA** 

### Segment Private Customers/Savings Banks: Stabilization of the earnings situation thanks to strong customer business

#### Business areas

Private Customers

Private customers (standard/retail business) as well as savings bank function in Stuttgart with high market penetration

Private Wealth Management

Private customers with demanding asset structure: Private individuals, entrepreneurs, selfemployed, foundations and family offices

Business Customers / Freelancers

Merger of business customers (with turnover of < € 15 mln) with health care and freelance professionals and tradespersons

#### Results achieved in 2017



### **Business focus**

- ✓ Strong growth in business volume in the core market and outside Baden-Württemberg in the segment high-net-worth private clients
- ✓ Growth initiatives in private residential mortgages and in investment business
- ✓ Fuchs-Report foundation assets 2017 ranked 1 in annual ranking in 2017 - ranked 2 in the all-time best list in 2017



### Digitalization

- ✓ Progress in conversion to multi-channel bank
- ✓ Implementation of new online branch for private customers



### **Sustainability**

- ✓ Volume of sustainable investment solutions expanded by around 20%
- ✓ Implementation of a new sustainable asset management for foundations considering ESG criteria



### 🔌 Agility

✓ Bundling of distribution activities by organizational realignment of the retail business to improve customer approach

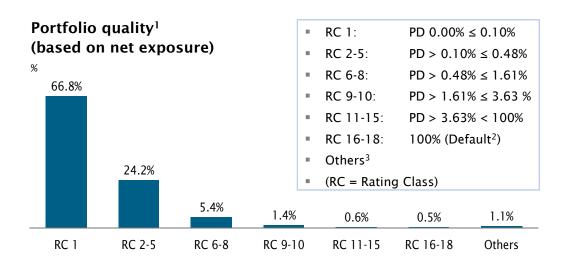
#### Outlook 2018

- Go live new business area business customers/ freelance professionals
- New distribution structure
- Further steps to expand the range of digital offers

### Agenda

01	Market conditions and starting position of LBBW Group	4
02	Development of segments	17
03	Risk management and portfolio development	27
04	Funding and liquidity	34
05	Outlook	37
06	Appendix	40

### Further improvement of credit portfolio quality - share of default only at 0.5%

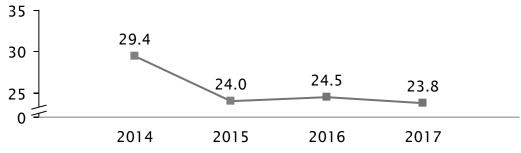


#### Portfolio quality

- Net exposure as of 12/2017: € 181 bn
- Relative share of the portfolio with investment grade ratings (rating classes 1 to 5) increased by 0.5%-points to 91.0% compared to 12/2016
- Share of the portfolio with higher default probability (rating classes 11 to 15) as of 12/2017 at low 0.6%
- Default volume further reduced during the course of the year by € -0.3 bn to € 0.9 bn
- Others: Share of transactions without rating almost unchanged at 1.1% compared to 12/2016

### Probability of default (Ø-PD) based on net exposure





### **Development Ø-PD (net)**

Since 2014 significant improvement of the Ø-PD. In 2017 further improvement by -0.7 bp to 23.8 bp in spite of strong reduction in volume in rating class 1 due to the disposal of the guaranteed securitization portfolio

<sup>&</sup>lt;sup>1</sup> Internal ratings; PD = probability of default in basis points

<sup>&</sup>lt;sup>2</sup> Default refers to exposure for which a default event as defined in art.148 CRR has occurred, e.g. improbability of repayment or 90-day default. The net exposure is shown before allowances for losses on loans and advances/impairments

<sup>&</sup>lt;sup>3</sup> A rating class is renounced because the transaction is low-risk business (e.g. guaranteed by the public sector or by savings banks)

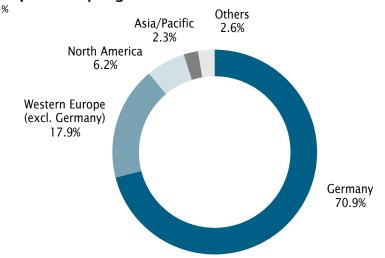
### Net exposure almost unchanged in 2017

#### Main sectors over time

€ bn



#### **Exposure by region**

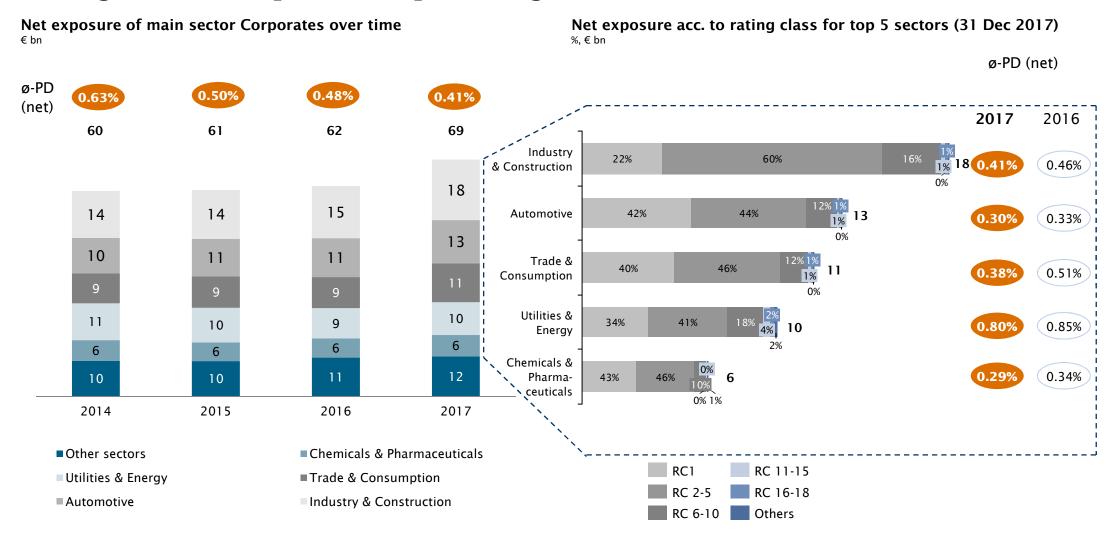


- Net exposure in 2017 overall almost unchanged at previous year's level
  - Decline in **Public Sector** by € -7 bn mainly due to the repayment of the guarantee bond (€ -4.3 bn)
  - Net exposure in **Financials** with slight decrease, especially characterized by the nearly complete repayment of the loans to Sealink
  - Increase in net exposure in Corporates by € +8 bn to € 69 bn;
     mainly due to the sectors industry and construction (€ +2.4 bn),
     trade & consumption (€ +2.2 bn) and automotive (€ +1.3 bn)
  - Real Estate almost unchanged at € 9 bn

### Regional breakdown

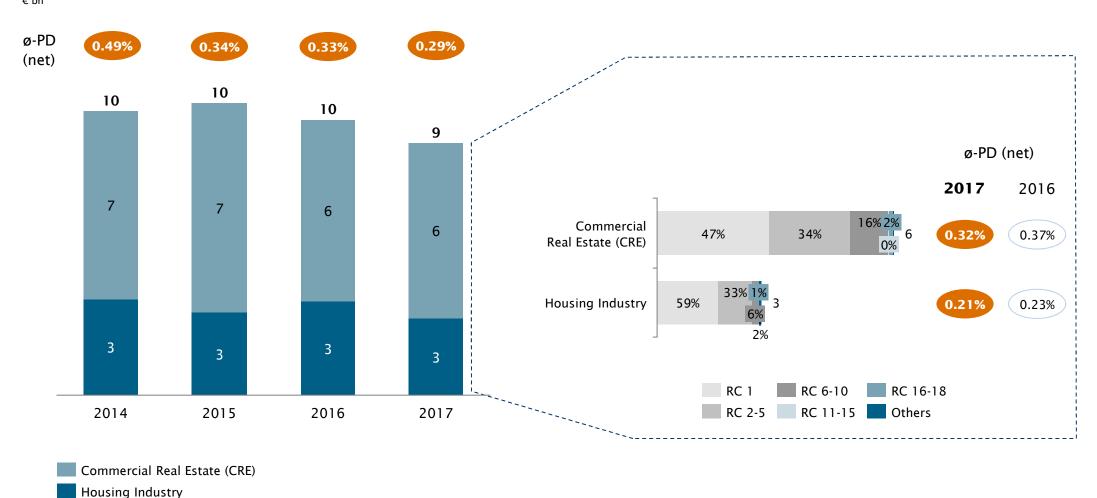
- Share of domestic business in the net exposure slightly increased over the course of the year (+1.7%-points compared to 12/2016). Fundamental composition by regions largely constant
- Foreign exposures mainly relate to Western Europe (17.9%)
   and North America (6.2%)
- Only low share in Eastern Europe (0.7%), Latin America (0.6%)
- Transactions without country assignment amount to 1.2% (especially loans to supranational institutions)

### Average PD for Corporates improved again



### Real Estate: Average PD further reduced

### Net exposure of the main sector Real Estate over time



### Selected corporate sectors and real estate at a glance

### **Automotive**

### Net exposure of € 12.7 bn

- More than 5,500 borrower units (thereof about 92% with net exposure of < € 0.5 mln)</li>
- Of the net exposure are attributable
  - 40% to suppliers. Broad range from international large corporates to SMEs active at regional levels
  - 26% to manufacturers with focus on German OEMs<sup>1</sup>
  - 34% to other sub industries (e.g. automotive banks/financial service providers, dealers)

#### Portfolio quality

- Share of net exposure in investment grade at around 87% (PY: 85%)
- Since 2011 distinct improvement of Ø-PD (net) due to upswing in the car industry; improvement by -3 bp to 0.30% compared to 12/2016

### **Utilities and Energy**

### Net exposure of € 9.6 bn

 Sub sectors: Utilities and disposal companies, renewable energies and commodities (mining & metals as well as oil, gas and coal)

### Utilities and disposal companies (€ 4.0 bn)

- Increase in net exposure by € +0.4 bn compared to 12/2016
- Share of net exposure in investment grade area at 83% (PY: 87%)
- Ø-PD (net) of 0.45% (12/2016: 0.38%)

### Renewable energies (€ 3.0 bn)

- Mainly project finance
- Share of net exposure in investment grade area at 66% (PY: 66%)
- Ø-PD (net) of 1.56% (12/2016: 1.48%)

### **Real Estate**

### Net exposure of € 8.9 bn

- Regional focus on Germany as well as abroad on selected large cities in Great Britain and in the USA
- Regarding the types of use LBBW focuses on office/residential/trade and selectively logistics
- Almost 4,500 borrower units (thereof about 81% with net exposure of < € 0.5 mln)</li>

### Portfolio quality

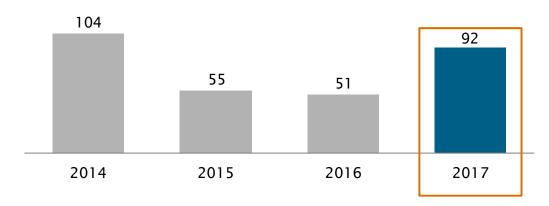
- Still very good credit portfolio due to focus on high-quality exposures
- Share of net exposure in investment grade area at 84% (PY: 86%)
- Ø-PD (net) improved by -4bp to 0.29% compared to 12/2016

### Risk management runs along the respective value chain

### Increasing normalization of risk provisioning according to expectations

### Risk provisioning (IFRS)

€ mIn



### Expense for **credit risk provisioning** as of 12/2017 at € 92 mln

- Credit risk costs IFRS at Group level with € 92 mln are above previous year's level (as of 12/2016: € 51 mln) but still at a low level below the long-term average
- **NPL ratio**<sup>1</sup> with 0.9% again significantly reduced (1.2% as of 12/2016)

### Development of existing risk provisions



- In 2017 the existing risk provisions reduced by € 130 mln overall mainly due to utilizations of € 199 mln and reversals of € 193 mln. This was countered by net additions of € 273 mln
- Utilizations were distinctly lower compared to the previous-year period (€ 296 mln)

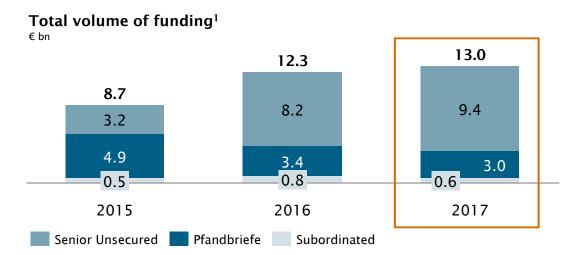
<sup>1</sup> NPL ratio: Loans and advances to customers impaired or more than 90 days overdue in relation to all loans and advances to customers

### Agenda

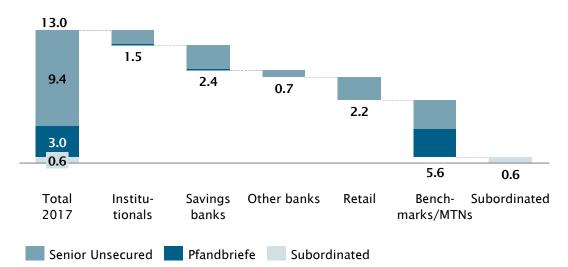
01	Market conditions and starting position of LBBW Group	4
02	Development of segments	17
03	Risk management and portfolio development	27
		~ .
04	Funding and liquidity	34
	Outlook	

Funding and liquidity

### Strong funding base further diversified



### Funding structure as of 31 Dec 2017 € bn



Please note: ECB's exchange rates as at reporting date are underlying. Initial maturities > 1 year are mentioned <sup>1</sup> Funding raised on the capital markets and renewals

### Good access to the capital markets for LBBW

- Frequent Issuance of Senior Unsecured, Pfandbriefe and Subordinated
- Tightest spread of a European commercial bank

### LBBW issues subordinated bonds in Singapore Dollar and AUD in 2017

- Broadening of the investor base in Asia and Australia
- Use of favorable market conditions

### Inaugural Green Bond issue successfully placed on the market

- Tightest spread of a German financial in 2017
- Largest Green Bond of a financial (excl. KfW)

### LBBW's capital markets funding well diversified

#### Senior Unsecured:

- Savings banks and retail investors are important funding sources
- In addition to a 5-year benchmark issue also diversified private placements to retail, savings banks, institutionals and international clients

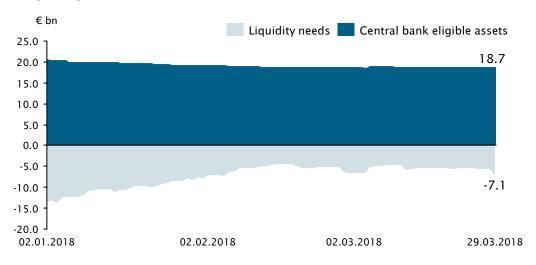
#### Pfandbriefe:

- Use of favorable market conditions for issues in benchmark format
- Beside issues in EUR also placement of a 3-year USD issue

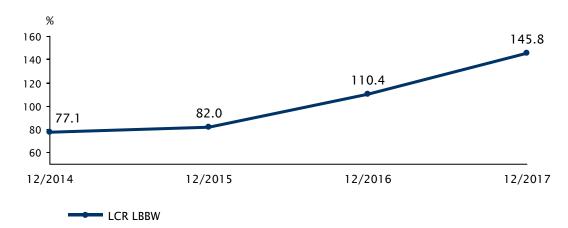
Funding and liquidity

### High and diversified liquidity reserve with unchanged good quality

### Liquidity situation (3-month view) as of 29 Dec 2017



### Liquidity Coverage Ratio<sup>1</sup> (LCR)



### Key control parameter at year-end 2017

- Liquidity needs compared to available central bank eligible assets
  - At year-end 2017 central bank eligible assets of € 18.7 bn and liquidity surplus of € 7.1 bn in the next 3 months
  - In the next 365 days surplus of € 31.2 bn (mainly due to taking into account the overcollateralization of the cover pool)
  - Currently very comfortable liquidity situation (asset surplus) which is reflected in the economic and regulatory liquidity ratios

#### Liquidity reserve

- Liquidity reserve with focus on highly liquid and central bank eligible assets
- Conservative representation due to the use of collateral values
   (= price minus haircut)

#### **LCR**

- LCR ratio proves LBBW's comfortable liquidity situation
- Key elements of LCR management:
  - LCR optimized management of net cash outflows
  - LCR supportive liability products
  - Active management of the portfolio of highly liquid assets (HLA)

### Agenda

06	Appendix	40
05	Outlook	37
04	Funding and liquidity	34
03	Risk management and portfolio development	27
02	Development of segments	17
01	Market conditions and starting position of LBBW Group	4

Outlook

## Outlook<sup>1</sup> 2018 - LBBW well-positioned with defined directions -

### Very good capitalization as basis for expansion of customer business Low, but slowly increasing interest rate level Further positive economic development in Germany and in the Eurozone **Economic** • Main risks consist of high competitive and margin pressure, the technology-driven change due to further increasing digitalization development as well as in an unexpected development of market parameters (e.g. interest rate level) Regulation remains source of uncertainty and stress factor Regulatory • Regulation of the business activity e.g. to increase market transparency and consumer protection (conduct regulation) puts requirements pressure on business models and earnings Building on first successes in 2017 the initiatives in the context of the four strategic directions business focus, digitalization, sustainability and agility are expanded in all segments Beyond the business focus quantification of the four directions by starting the transfer to a balanced scorecard Strategic directions Mid-term target is the anchoring of the strategic directions in LBBW's management and corporate culture as basis for consistent customer-orientation For the fiscal year 2018 LBBW is projecting a consolidated profit before tax in a mid three-digit million euro range Increase in earnings in the operating segments due to further expansion of the customer business Result Continuation of the extensive investments in future projects will again negatively affect the administrative expenses Nearly complete disposal of the Sealink portfolio leads to elimination of adverse effects LBBW's very good capitalization is basis for the future growth Capital Common equity Tier 1 capital ratio is expected to be distinctly above the regulatory requirements and SREP requirements in 2018 - in spite of moderate increase in RWA due to expansion of customer business - focus on high-quality business Increase in risk provisioning due to adverse factors from the adoption of IFRS 9 and further normalization expected Risk

management

**Funding and** liquidy

Also the regulatory liquidity requirements are expected to be exceeded in 2018

Based on management calculations and expectations

Outlook

# LBBW will continue to pursue its four directions – key target ratios of LBBW Group in 2018

Criterion	Target ratio	Agreed target in the long-term
Profitability or performance	Return on Equity (RoE)  Cost/income ratio (CIR)	~ 6% ~ 60%
Capitalization	Common equity Tier 1 capital ratio (fully loaded)  Total capital ratio (fully loaded)  Leverage ratio (fully loaded)	~ 13% ~ 18% > 4%
Liquidity	Liquidity coverage ratio (LCR)  Net stable funding ratio (NSFR)	>110% >105%
Sustained compliance with risk-bearing capacity	Utilization of aggregate risk cover under standard conditions	< 70%

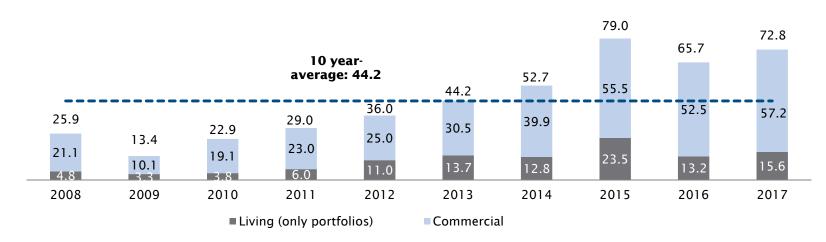
### Agenda

06	Appendix	40
05	Outlook	37
04	Funding and liquidity	34
03	Risk management and portfolio development	27
02	Development of segments	17
01	Market conditions and starting position of LBBW Group	4

### German real estate market continues to be very attractive

### Transaction volumes in Germany<sup>1</sup>

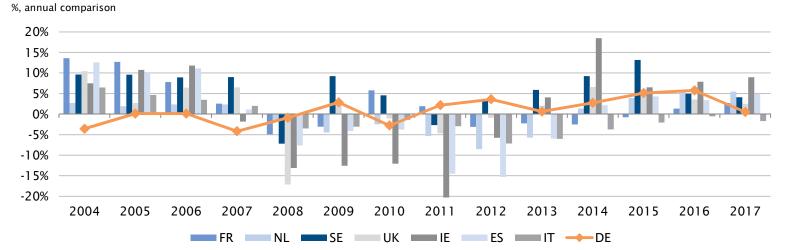
€ bn



#### Transaction volumes

High investor interest due to status of Germany as "safe haven"

### Change in real estate prices in European comparison<sup>2</sup>



#### Real estate prices

- Price upturn in Germany showed a mild consolidation at the beginning of 2017
- A great deal of interest among institutional investors can still be observed

<sup>1</sup> Sources: Ernst & Young trend barometer real estate investment market 2018; \*only public transactions (without IPOs), LBBW Research

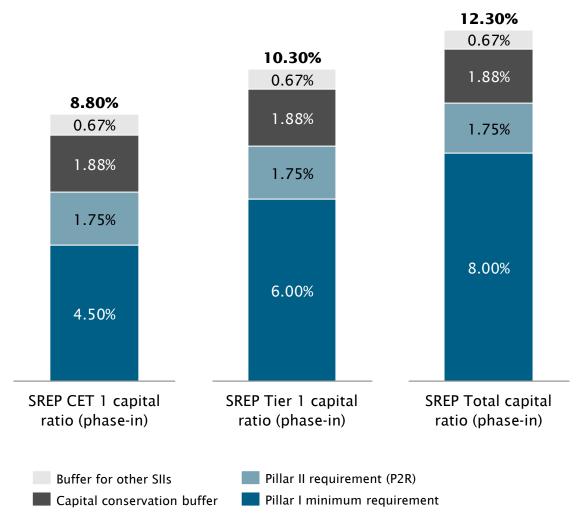
<sup>&</sup>lt;sup>2</sup> Sources: OECD, LBBW Research - based on real property price trend; 2017 until the 3<sup>rd</sup> guarter

### Result as of 31 December 2017 - Segments overview

	Group			Corporate Customers			Capital Markets Business			Private Customers/ Sayings Banks			Credit Investment			CI <sup>1</sup> /Reconc./Cons.		
Act	Prev	Δ%	€ mln	Act	Prev	Δ%	Act	Prev	Δ%	Act	Prev	Δ%	Act	Prev	Δ%	Act	Prev	Δ%
1,587	1,669	-4.9	Net interest income	1,076	1,132	-4.9	302	337	-10.4	292	276	5.8	-31	-36	-13.9	-52	-40	30.0
-92	-51	81.1	Allowances for losses on loans/advances	-94	-38	>100	-1	-4	-71.2	-2	5	-	0	0	-	5	-13	-
534	527	1.4	Net fee and commission income	206	222	-7.3	127	97	30.2	224	218	2.8	0	0	>100	-23	-11	>100
219	146	49.7	Net gains/losses from fin. instruments measured at fair value through profit/loss	54	15	>100	225	151	49.3	0	0	58.0	-6	0	-	-55	-20	>100
163	195	-16.6	Result from financial investments	79	29	>100	54	64	-14.7	6	33	-81.1	0	-2	-100.0	24	71	-66.9
101	101	0.4	Other operating income/expenses	74	85	-12.6	8	14	-42.6	-2	-19	-89.1	0	1	-	21	19	6.8
2,511	2,586	-2.9	Total operating income/expenses (after allowances for losses on loans/advances)	1,396	1,445	-3.5	716	660	8.4	518	512	1.1	-37	-37	-1.3	-81	6	-
-1,824	-1,814	0.6	Administrative expenses	-780	-744	4.9	-483	-483	0.1	-542	-543	-0.2	-10	-9	3.4	-10	-35	-71.7
-61	-93	-34.1	Guarantee commission for the State of BW	0	0	-	0	0	-	0	0	-	-61	-93	-34.2	0	0	-
-69	-71	-2.1	Bank levy and deposit guarantee	-27	-27	0.0	-30	-33	-10.1	-6	-5	24.1	-4	-4	-15.6	-3	-2	76.4
-41	-87	-53.5	Net income/expenses from restructuring	-24	-44	-46.0	-8	-34	-75.8	-8	-26	-69.2	0	0	-57.0	0	17	-
515	521	-1.1	Profit/loss before goodwill	565	631	-10.4	194	110	76.5	-38	-61	-37.8	-112	-144	-22.7	-94	-14	>100
0	-379	-	Impairment of goodwill	0	-379	-	0	0	-	0	0	-	0	0	-	0	0	-
515	142	>100	Consolidated profit/loss before tax	565	251	>100	194	110	76.5	-38	-61	-37.8	-112	-144	-22.7	-94	-14	>100

# LBBW considerably exceeds SREP requirements – SREP requirement in 2018 for LBBW below EU average

#### SREP ratios 2018<sup>1</sup>



- Need to maintain a total capital ratio of 12.30% as of 1 Jan 2018, thereof at least
  - 10.30% of Tier 1 capital and thereof at least 8.80% of common equity Tier 1 capital
  - Requirement for LBBW thus above the regulatory minimum requirements as it is usual for institutions under ECB supervision, but below EU average
  - LBBW considerably exceeds the requirements
- The ratios contain
  - Pillar 2 Requirement of 1.75%
  - Capital conservation buffer of 1.88%
  - Buffer for other systemically important institutions (SIIs) of 0.67%
- In addition, ECB expects the availability of further common equity Tier 1 capital within a pillar 2 Guidance

<sup>&</sup>lt;sup>1</sup> In addition, a countercyclical capital buffer of 0.02% at present has to be held

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